

National Office for Human Rights and Equality Policy

The Team



Caoimhe Gleeson is General Manager for the National Office for Human Rights and Equality Policy at the Health Service Executive (HSE). Caoimhe is the HSE representative on the Inter-departmental Steering Board for the implementation of the Assisted Decision Making (Capacity) Act 2015.

Caoimhe has responsibility for the oversight of HSE National Consent Policy, oversight of the implementation programme to support compliance with the Assisted Decision Making (Capacity) Act 2015 in the HSE and works to progress equality, human rights advocacy and policy issues for people with disabilities and other diverse groups in Ireland.

Caoimhe holds a BA, an LLB, a master's degree in Community Development, a professional diploma in Equality and Human Rights, is a trained mediator and is a candidate for the Barrister at Law degree at the Honorable Society of King's Inns.

Caoimhe is deputy chair of the National Research Ethics Committee for Clinical Trials. She is a board member of the CORU Social Workers Registration Board. Caoimhe has contributed to a number of publications on equality and human rights issues. She co-edited "The Assisted Decision-Making (Capacity) Act 2015- personal and professional reflections" with Professor Mary Donnelly, School of Law, UCC.



Elaine McCaughley is a senior project manager who has developed a wealth of training and education resources across a number of programmes including the Assisted Decision-Making (Capacity) Act. Elaine leads on work relating to the National Consent Policy. Elaine has extensive clinical experience as a speech and language therapist, where she gained first-hand experience of the challenges faced by people who are disempowered within health and social care systems. Elaine holds an LLM in Healthcare Ethics and Law from the University of Manchester where she volunteered at the Dementia Legal Advice Clinic. Elaine has a strong interest in

ethics education and advocacy and enjoys collaborating with people using services, and teams within and outside HSE.



Jacqueline Grogan is the Project Manager at the National Office for Human Rights and Equality Policy. She is responsible for the Assisted Decision-Making (Capacity) Act 2015, Wardship, Public Sector Duty, Transgender and Intersex issues, and Universal Access.

Prior to joining the HSE in 2016, she worked in disability services both in Scotland and Ireland, including Sense Scotland, Momentum Scotland, the Rehab Group, Headway Ireland and the Disability Federation of Ireland, in the areas of service delivery, research, communications, governance and service development. She holds an honours degree in Psychology, a Master's degree in Social Research, a Certificate in Public Relations, and is a PRINCE II

Practitioner. She has recently completed a Professional Diploma in Human Rights and Equality.

Jacqueline strongly advocates for the right for everyone to be supported to make decisions about their care and treatment choices and the need for services and organisations to listen to and learn from the experiences of people who use our services, their families and their advocates.



Shem Romanowski is the Programme Support Officer in the National Office for Human Rights and Equality Policy. He supports and champions the delivery and implementation of policy programmes like *Assisted Decision-Making (Capacity) Act 2015, as amended, National Consent Policy, and Do Not Resuscitate CPR* amongst others.

Shem began his career with the HSE in 2019 assisting the CFO Office. During the Covid 19 pandemic, Shem offered to be redeployed to Public Health to support colleagues there, while working as the Executive Assistant to the National Clinical Director for Health Protection. Progressing from there, Shem was involved in programme administration for the Health Threats Preparedness Programme. Shem holds a Master's degree in Applied Social Research from Trinity College Dublin and he contributed to a published research project analysing and examining the Irish health protection response to the COVID-19 pandemic.

In his spare time, Shem is an active volunteer coordinating social inclusion projects for refugees and asylum seekers in the Dublin area and he is a member of the Board of Trustees with Serve the City Ireland. Shem is a strong supporter of the European Project, loves travelling off the beaten track, enjoys gardening and ancestry is his most recent project. Shem enjoys sports and competes in powerlifting competitions at an amateur level.



Orlaith Branagan is the Office Administrator in the National Office for Human Rights and Equality Policy. Orlaith is responsible for the management of the website www.assisteddecisionmaking.ie, coordinating the programme of events delivered by the office as well as managing day-to-day operations.

Orlaith has a strong interest in person-centeredness and putting the rights of the person first.

She is also a qualified Yoga teacher and loves to paint and sketch.



Sandra Guidon is a dedicated Office Administrator at the National Office of Human Rights and Equality Policy, where she plays a vital role in supporting the delivery and implementation of key policy programs such as the National Consent Policy 2022, Do Not Attempt Resuscitate CPR, and the Assisted Decision-Making (Capacity) Act 2015, among others.

With a career spanning over two decades within the HSE, Sandra's journey began in 2000 and has seen her excel in various roles, including serving as a PA to the Director of Nursing, her expertise further expanded to financial operations, administrator in patient accounts, payroll administration, admin support to OT and Physio and Speech & Language therapy services in the Community. Eventually, this led her to oversee and manage the Childhood & School Immunisation Programme in Dublin West.

At the heart of Sandra's work is a deep commitment to advocating for service users and prioritising their needs ensuring they are heard & respected at every stage of their individual journeys within the healthcare system. Her commitment to providing dignity and care to all those she serves is at the core of her professional ethos.

Sandra participates in working groups and committees related to specific policies. These forums allow her to collaborate with experts & external stakeholders, share insights, and collectively address challenges.

Beyond her professional background, Sandra holds NEFPC Certificates in Fitness Instruction, Personal Training, and Group Instruction, showcasing her dedication to personal development and well-being.

When she's not in the office, Sandra can often be found enjoying long walks in nature, reflecting her passion for the great outdoors.

As Sandra continues her journey, she aspires to impact lives in meaningful ways. Her unwavering commitment to service users, her passion for bridging gaps all point toward a future where she advocates for dignity, compassion, and positive change.



Norma O'Donnell is ADM Project Manager in the National Office for Human Rights and Equality Policy, Strategy and Research. She is responsible for programmes and projects in relation to the Assisted Decision-Making (Capacity) Act 2015, playing a key role in supporting the implementation of the HSE National Consent Policy across health and social care services.

With over 25 years of experience in the HSE, primarily in prehospital settings, Norma brings extensive clinical insights from her tenure as an Advanced Paramedic. She also possesses an educational background as a Tutor with the Pre Hospital Emergency Care Council. Her career has spanned roles in Education and Competency Assurance, Operational Management and Community Engagement with the National

Ambulance Service (NAS).

Norma's adeptness at managing complex changes is evident from her tenure with the South Southwest Hospital Group, where she led patient safety projects in line with the Patient Safety Strategy.

Norma holds a PG Dip in Emergency Medical Science, MSc in Leadership in Healthcare, Grad Dip in Health Services Management and a Postgraduate in Quality Improvement. She has facilitated HSE improvements with the process improvement methodology of her Lean Six Sigma qualifications.

An Adjunct Clinical Lecturer and an After Action Review Facilitator, Norma is also a member of the Q Community—a network of professionals across the UK and Ireland committed to enhancing health and care quality and safety.

Norma is deeply committed to education and championing equality and fairness, advocating for the empowerment of individuals to make informed choices about their lives.



Joanne Haffey is a Senior Project Manager in the National Office for Human Rights and Equality Policy, HSE. Joanne is responsible for work relating to assisted decision making and capacity, specifically the development of a HSE National Policy on Assisted Decision Making.

Joanne has 20 years' experience working in Irish health and social care settings. Joanne brings an array of experience as a professionally qualified social worker, having spent much of her career working in services for people with disabilities.

In 2018 Joanne began working for the HSE's National Independent Review Panel (NIRP) as the service manager, where she coordinated and managed comprehensive independent reviews into serious concerns within the HSE and HSE funded services. In 2022 Joanne joined the HSE's office of the National Clinical Director of Quality Patient Safety as the Senior Operations Manager, gaining significant experience in the operational management of a national HSE office.

Joanne holds a Bachelor of Social Studies (BSS), National Qualification in Social Work (NQSW), CORU registration, a Post Graduate Diploma in Public Management and Masters in Health Care Management.

At the centre of Joanne's practice and approach to work are the rights of people in receipt of health and social care services. Joanne is passionate about the voice of the person being at the centre of what we do.